Dear friends,

Throughout his storied life, Ralph C. Wilson, Jr. left an impact on nearly everyone he encountered. For our first report to the community, we felt it fitting to include a special publication we commissioned to help to tell the story of this incredible man and his plan for what would become his ultimate act of generosity – the Ralph C. Wilson, Jr. Foundation.

It serves as a prologue to the Foundation’s own story and history. Mr. Wilson’s unique mandate of a 20-year spend down requires that the Foundation operate differently, with urgency and collaborative spirit.

His four appointed Life Trustees began the Foundation’s first year of operations in 2015 on strong footing with their Transitional Legacy Grant Program. The next two years in the Foundation’s life were focused on defining the mission, building the right team of staff, shaping operating policies and procedures, developing a website with a grant application portal, and settling into our permanent headquarters. All while continuing to make strategic grants with the guidance of our Trustees.

During this “start-up” phase, the Foundation also embarked on a series of scans and studies within our focus areas and began to work collaboratively with other funders across our two regions – Southeast Michigan and Western New York.

The pinnacle of our early work culminated last fall, when we celebrated the 100th anniversary of Mr. Wilson’s birth on October 17th by making $100 million commitments in each of our two regions to support signature legacy parks in Buffalo and Detroit, and the growing regional trail systems that connect people, communities and our regional assets.

As we enter our fifth year, we look forward to continuing to learn from the work we’ve already begun with our grantees, fellow funders and partners. Together, we can empower and lift up the everyday difference-makers in our communities that Mr. Wilson valued and celebrated each day of his life.

In partnership,

JEFFREY C. LITTMANN  DAVID O. EGNER
Chairman & Life Trustee  President & CEO
RALPH C. WILSON, JR. BELIEVED TO MAKE EFFECTIVE CHANGE, EFFORTS SHOULD MAKE AN IMPACT FROM THE START, YET CARRY LONG INTO THE FUTURE. TO DO BOTH, HE EARMARKED A PORTION OF HIS ESTATE AND THE EVENTUAL SALE OF HIS BELOVED BUFFALO BILLS TO FUND HIS NAMESAKE FOUNDATION.

The Ralph C. Wilson, Jr. Foundation began operations in 2015 to continue his legacy — one of generosity and innovation, healthy risk-taking and collaboration, and an unshakable community focus. Today, his hand-picked Life Trustees have determined to focus the efforts of the foundation on Mr. Wilson’s home and adopted home regions of Southeast Michigan and Western New York. With a structure that dictates spend down of our funds by 2035, we strive to match the urgency that people in need feel every day with community investments that consider both immediate and long-term benefit.

OUR TIME IS SHORT. BUT WE HAVE A STEADFAST COMMITMENT TO WORKING WITH COMMUNITY CHANGE-MAKERS TO MAKE A LONG-TERM IMPACT.
For kids, we’re looking for opportunities beyond K-12 education to provide more pathways to success. Here, we focus on strengthening young minds and bodies with early childhood initiatives; afterschool programs; and youth sports and recreation programs.

Often weighed down by heavy demands and limited resources, working families and young adults can often miss out on career opportunities. We will invest in skills training and education that can lead to sustainable career pathways and good paying jobs.

The role of caregiver can be rewarding as well as demanding and overwhelming. Here, we support and honor those who care for others – whether family members, friends or professionals – through efforts that provide needed skills, resources, education and respite. Early opportunities will focus primarily on those caring for older adults.

To contribute to strong and sustainable communities, we seek opportunities to invest in: parks, trails and green design; nonprofit support and innovation; and entrepreneurship and economic development levers that spur regional growth, innovation and equity.
## Statement of Income, Expenses & Changes in Net Assets

### Income

<table>
<thead>
<tr>
<th>Description</th>
<th>Dec 31, 2017</th>
<th>Dec 31, 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$65,000,000</td>
<td>$8,225,322</td>
</tr>
<tr>
<td>Net realized gains (losses) on investments</td>
<td>$34,551,192</td>
<td>(15,026,191)</td>
</tr>
<tr>
<td>Interest and dividend income</td>
<td>$25,101,633</td>
<td>$23,641,527</td>
</tr>
<tr>
<td>Net unrealized gains on investments</td>
<td>$112,310,599</td>
<td>$69,344,810</td>
</tr>
<tr>
<td><strong>Total income</strong></td>
<td><strong>$236,963,424</strong></td>
<td><strong>$86,185,468</strong></td>
</tr>
</tbody>
</table>

### Expenses

**Program services:**
- Grants: $61,896,930 / $51,947,087
- Program support costs: $4,873,925 / $1,216,284
- **Total program services**: $66,770,855 / $53,163,371

**Supporting services:**
- General and administration: $1,509,280 / $2,114,235
- Federal excise and other taxes: $505,480 / $661,449
- Investment expenses: $3,382,946 / $3,030,989
- **Total supporting services**: $5,397,706 / $5,806,673

**Total expenses**: $72,168,561 / $58,970,044

### Unrestricted Net Asset Increase

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Unrestricted Net Asset Increase</strong></td>
<td>$164,794,863</td>
<td>$27,215,424</td>
</tr>
</tbody>
</table>

### Net Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>Dec 31, 2017</th>
<th>Dec 31, 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Assets - Beginning of year</strong></td>
<td>$1,136,720,800</td>
<td>$1,109,505,376</td>
</tr>
<tr>
<td><strong>Net Assets - End of year</strong></td>
<td>$1,301,515,663</td>
<td>$1,136,720,800</td>
</tr>
</tbody>
</table>
# Balance Sheet

## Assets

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$13,554,082</td>
<td>$3,372,287</td>
</tr>
<tr>
<td>Investments at fair value</td>
<td>$1,286,325,120</td>
<td>$1,133,190,162</td>
</tr>
<tr>
<td>Leasehold improvements and equipment</td>
<td>$1,636,461</td>
<td>$158,351</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>$1,301,515,663</strong></td>
<td><strong>$1,136,720,800</strong></td>
</tr>
</tbody>
</table>

## Liabilities and Net Assets

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Liabilities</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td><strong>Net Assets - Unrestricted</strong></td>
<td>$1,301,515,663</td>
<td>$1,136,720,800</td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td><strong>$1,301,515,663</strong></td>
<td><strong>$1,136,720,800</strong></td>
</tr>
</tbody>
</table>
CHILDREN AND YOUTH

COMMUNITY FOUNDATION FOR GREATER BUFFALO ➔ $10,000
Western New York
To support the creation of a Community Lead Action Plan which includes a comprehensive assessment for lead poisoning prevention.

COMMUNITY FOUNDATION FOR GREATER BUFFALO ➔ $3,150,000
Western New York
To enhance the Ralph C. Wilson, Jr. Legacy Fund endowment for Youth Sports and Recreation.

COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN ➔ $3,150,000
Southeast Michigan
To enhance the Ralph C. Wilson, Jr. Legacy Fund endowment for Youth Sports and Recreation.

COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN ➔ $2,000,000
Southeast Michigan
To support Phase Two of the Detroit Head Start Early Childhood Innovation Fund and the expansion of the Fund to the larger region.

COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN ➔ $280,000
Southeast Michigan & Western New York
To support a scan of youth sports in both Southeast Michigan and Western New York to identify gaps in the youth sports landscape in both regions, as well as opportunities.

NIAGARA UNIVERSITY ➔ $1,792,918
Western New York
To support and expand the Help Me Grow Western New York initiative in achieving its goal of helping young children stay on track in meeting developmental milestones.

PLAYWORKS EDUCATION ENERGIZED ➔ $1,140,000
Western New York & Southeast Michigan
To support the expansion of Playworks programs in Western New York and Southeast Michigan in order to increase the social competencies in elementary students that are critical to education and life outcomes.

ROCHESTER AREA COMMUNITY FOUNDATION ➔ $5,250,000
Western New York
To establish the Ralph C. Wilson, Jr. Legacy Fund endowment for Youth Sports and Recreation.

ROCHESTER AREA COMMUNITY FOUNDATION ➔ $10,000
Western New York
To support the Rochester Area Community Foundation’s scan of youth sports to identify gaps in the youth sports landscape and opportunities.

SCHUYLER CENTER FOR ANALYSIS AND ADVOCACY ➔ $50,000
Western New York
To support research, analysis and policies that improve health, welfare and human services for young children and families.
YOUNG ADULTS AND WORKING FAMILIES

DETOUR EMPLOYMENT SOLUTIONS CORPORATION $2,000,000
Southeast Michigan
To support the Grow Detroit’s Young Talent program to provide work experience, skills training and exposure to career pathways for Detroit youth.

DETOUR EMPLOYMENT SOLUTIONS CORPORATION $2,000,000
Southeast Michigan
To support the Detroit Regional TechHire program to provide the region’s growing IT industry a local, diverse source of talent, while at the same time developing career pathways and employment opportunities to metro Detroiters of all skill levels.

FOCUS: HOPE $100,000
Southeast Michigan
To support 2016 operations as the organization transitions to a new leadership team and develops a revised strategic plan.

CAREGIVERS

ANN ARBOR AREA COMMUNITY FOUNDATION $35,500
Southeast Michigan
To support the Ann Arbor Area Community Foundation in gaining a deeper understanding of older adults and caregivers in Washtenaw County.

BRIAN MOORMAN’S P.U.N.T. FOUNDATION $15,215
Western New York
To support the Helping Hands program which provides direct financial assistance to Western New York families dealing with the catastrophic effects of a pediatric cancer diagnosis.

COMMUNITY FOUNDATION FOR GREATER BUFFALO $1,575,000
Western New York
To enhance the Ralph C. Wilson, Jr. Legacy Fund endowment for Caregiving.

COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN $1,575,000
Southeast Michigan
To enhance the Ralph C. Wilson, Jr. Legacy Fund endowment for Caregiving.
LIVABLE COMMUNITIES

BROOKINGS INSTITUTION $50,000
Southeast Michigan & Western New York
To support research on older industrial cities in the Metropolitan Policy Program.

BUFFALO FINE ARTS ACADEMY $6,000,000
Western New York
To support the AK360 capital campaign for the Albright-Knox Art Gallery to leverage a historic gift and advance a valuable community asset and improve access for all residents.

CITIZENS RESEARCH COUNCIL OF MICHIGAN $50,000
Southeast Michigan
To support research and policy work of the Citizens Research Council.

COMMUNITY CONNECTIONS OF NY, INC. $75,000
Western New York
To support the GetSET Capacity Building Initiative targeting nonprofit organizations in the Western New York area.

COMMUNITY FOUNDATION FOR GREATER BUFFALO $5,250,000
Western New York
To establish the Ralph C. Wilson, Jr. Legacy Fund endowment for Design and Access.

COMMUNITY FOUNDATION FOR GREATER BUFFALO $1,575,000
Western New York
To enhance the current Ralph C. Wilson, Jr. Legacy Fund endowment for Community Assets.

COMMUNITY FOUNDATION FOR GREATER BUFFALO $150,000
Western New York
To support administrative costs, which will encourage continued learning and strategizing around the legacy endowment funds.

COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN $5,000,000
Southeast Michigan
To support the New Economy Initiative and its efforts to build a network of business support organizations, accelerate the commercialization of intellectual property and create greater inclusion in business ownership.

COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN $150,000
Southeast Michigan
To support administrative costs, which will encourage continued learning and strategizing around the legacy endowment funds.
COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN ▶ $5,250,000
Southeast Michigan
To establish the Ralph C. Wilson, Jr. Legacy Fund endowment for Design and Access.

COUNCIL OF MICHIGAN FOUNDATIONS ▶ $75,000
Southeast Michigan
To support the work of Michigan’s Office of Foundation Liaison (OFL) building partnerships between philanthropy and government.

EASTERN MARKET CORPORATION ▶ $500,000
Southeast Michigan
To partner with The Nature Conservancy to support the design and demonstration of green infrastructure in the Eastern Market district and an innovative framework for financing stormwater management.

GOVERNANCE MATTERS ▶ $225,000
Western New York
To support the establishment, expansion and operations of charitySTRONG programs through Western New York, specifically the Greater Buffalo and Rochester regions.

GREENLIGHT FUND ▶ $250,000
Southeast Michigan
To support the inaugural GreenLight Fund Detroit, which will identify nonprofit service gaps and fund and import innovative solutions to fill those gaps to improve community outcomes.

LAUNCH NEW YORK ▶ $2,500,000
Western New York
To support Launch NY’s efforts to accelerate the commercialization of intellectual property and execute planning towards building a broader network of coordinated business support in the region.

MICHIGAN FUTURE, INC. ▶ $50,000
Southeast Michigan
To support labor market data and analysis in Southeast Michigan.

MIDTOWN DETROIT, INC. ▶ $500,000
Southeast Michigan
To support the implementation of several green infrastructure elements as part of the 6568 Woodward Ave. building redevelopment to serve as a case study and education tool.

REGIONAL TRANSIT AUTHORITY OF SOUTHEAST MICHIGAN ▶ $100,000
Southeast Michigan
For operational support for 2016 and development of a plan for regional transit throughout the surrounding counties.
2016 GRANT COMMITMENTS

THE CENTER FOR MICHIGAN › $50,000
Southeast Michigan
To support the work of the Center for Michigan and Bridge Magazine’s public interest journalism.

THE NATURE CONSERVANCY › $1,650,000
Southeast Michigan
To partner with Eastern Market Corporation to support the design and demonstration of green infrastructure in the Eastern Market district and an innovative framework for financing stormwater management.

2016 TOTAL PROGRAM GRANT COMMITMENTS › $53,583,633

2016 TOTAL MEMBERSHIP, MATCHING GIFT PROGRAM, TRUSTEE DESIGNATED, SPECIAL RECOGNITION AND OTHER GRANTS › $1,310,054
CHILDREN AND YOUTH

EARLY CHILDHOOD

COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN › $675,000
Southeast Michigan
To support the implementation of the PEDALS (Positive Emotional Development and Learning Skills) early childhood program in Southeast Michigan.

COMMUNITY FOUNDATION OF GREATER FLINT › $1,000,000
Southeast Michigan
To support a partnership with the Flint Early Childhood Collaborative in exploring statewide policy opportunities and participating in a national evaluation on an early childhood education model.

DAEMEN COLLEGE › $16,400
Western New York
To support the facilitation of parent focus group discussions, to inform the work of the WNY Early Childhood Funders Consortium.

IFF › $1,676,000
Southeast Michigan
To support the expansion of the Smart Space program to improve the quality of early childhood education facilities through grants and technical assistance in Oakland, Macomb, and out-Wayne counties.

MICHIGAN COMMUNITY SERVICE COMMISSION › $450,000
Southeast Michigan
To support Mentor Michigan in developing capacity to provide quality assessments, technical assistance and shared learning opportunities to mentoring organizations in Southeast Michigan.

MICHIGAN PUBLIC HEALTH INSTITUTE › $350,000
Southeast Michigan
To support the evaluation of the SisterFriends program in Detroit.

OAKLAND FAMILY SERVICES › $12,952
Southeast Michigan
To support the planning and design of a full program, evaluation and sustainability plan for a fatherhood initiative.

SCHUYLER CENTER FOR ANALYSIS AND ADVOCACY › $50,000
Western New York
To support research, analysis and policies that improve health, welfare and human services for young children and families.

SOUTHEASTERN MICHIGAN HEALTH ASSOCIATION › $1,300,000
Southeast Michigan
To support the establishment and operations of SisterFriends, a project of the Detroit Health Department designed to reduce preterm birth and infant mortality in the city of Detroit.
2017 GRANT COMMITMENTS

STARFISH FAMILY SERVICES › $300,000
Southeast Michigan
To support planning and capacity building services that will allow Starfish Family Services to define and standardize their service model for future replication.

TEACH FOR AMERICA › $225,000
Western New York & Southeast Michigan
To support the recruitment and training of early childhood educators who will lead some of Detroit and Buffalo’s highest need pre-kindergarten classrooms.

WAYNE METROPOLITAN COMMUNITY ACTION AGENCY › $75,000
Southeast Michigan
To support the pilot implementation of the Learn and Earn Apprenticeship Program to strengthen the pipeline of early childhood educators.

AFTERSCHOOL

ALLEGANY COUNTY COMMUNITY OPPORTUNITIES AND RURAL DEVELOPMENT › $100,000
Western New York
To support essential programming and youth leadership program, while developing alternative sources of long-term funding for programs.

BING YOUTH INSTITUTE › $255,000
Southeast Michigan
To support the BINGO (Boys Inspired through Nurturing, Growth and Opportunities) mentoring program in Detroit.

CITY YEAR, INC. › $50,000
Western New York
To support a feasibility study to understand the short- and long-term benefits and challenges of bringing City Year to Buffalo.

COMMUNITY CONNECTIONS OF NY, INC. › $2,150,000
Western New York
To support the WNY Mentoring Collective, a cohort of nine mentoring programs collaborating to strengthen the youth mentoring field in WNY.

COMMUNITY CONNECTIONS OF NY, INC. › $5,525,000
Western New York
To support the inaugural STEM 2035 Cohort to improve overall program quality of out of school STEM programs and engage youth who are underrepresented in STEM fields.

COUNCIL OF MICHIGAN FOUNDATIONS › $60,000
Southeast Michigan
To support and expand Learning to Give, a program that teaches philanthropy to children in Wayne County.
DETROIT FOOD AND ENTREPRENEURSHIP ACADEMY  $126,000
Southeast Michigan
To support the expansion and reach of the Academy’s afterschool and summer programs and to support long-term strategic planning for Small Batch, its earned revenue business.

DIOCESE OF BUFFALO DEPARTMENT OF EDUCATION  $87,000
Western New York
To support the Diocese’s afterschool programs through a one-year bridge grant.

SAY YES TO EDUCATION, INC.  $6,275
Western New York
To support capacity building services for Say Yes Buffalo and consultation services to identify potential sources of revenue.

THE FORUM FOR YOUTH INVESTMENT  $200,000
Southeast Michigan
To support the exploration of options for generating dedicated revenue to support a youth development system.

YOUTH SPORTS & RECREATION

BOYS & GIRLS CLUBS OF BUFFALO  $405,726
Western New York
To support a study of the WNY Boys & Girls Club Collaborative in the areas of facilities, operational efficiency and long-term financial stability and support immediate short-term staffing needs within 12 of the clubs.

BUFFALO SCHOLASTIC ROWING ASSOCIATION  $1,000,000
Western New York
To support the construction of the new rowing center and additional staff to assist with the management and programming of the boathouse.

COMMUNITY FOUNDATION FOR GREATER BUFFALO  $580,000
Western New York
To support the sharing and application of the framework from the State of Play report to local communities across Western New York, in partnership with the Ralph C. Wilson, Jr. Foundation and the Aspen Institute.

COMMUNITY FOUNDATION FOR GREATER BUFFALO  $5,000,000
Western New York
To create a donor-advised fund that will support the construction of action parks and playgrounds throughout Western New York through an initiative called Built to Play.

COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN  $580,000
Southeast Michigan
To support the sharing and application of the framework from the State of Play report to local communities across Southeast Michigan, in partnership with the Ralph C. Wilson, Jr. Foundation and the Aspen Institute.
COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN  $5,000,000
Southeast Michigan
To create a donor-advised fund that will support the construction of action parks and playgrounds throughout Southeast Michigan through an initiative called Built to Play.

DETROIT PAL  $575,000
Southeast Michigan
To provide capacity support to transition the organization into a new and expanded facility, while continuing to provide quality service.

INDEPENDENT HEALTH FOUNDATION  $650,000
Western New York
To support the expansion of the Soccer for Success program in Western New York.

METRO COMMUNITY DEVELOPMENT CORPORATION  $25,000
Western New York
To support the upgrades to the Thurman Thomas Sports Complex and purchase of new sports equipment at the Delavan-Grider Community Center.

NIAGARA COMMUNITY CENTER, INC.  $1,000,000
Western New York
To support the construction completion of a year-round, indoor, multi-sport athletic facility used by community programs in Niagara County.

POLICE ATHLETIC LEAGUE OF BUFFALO, INC.  $40,000
Western New York
To support the organization’s addition of short-term program staff to increase the organization’s capacity to manage programs from October 2017 through April 2018.

RACQUET UP DETROIT  $200,000
Southeast Michigan
To support the ongoing operations and expansion of Racquet Up Detroit’s current afterschool and summer programming.

THE ASPEN INSTITUTE SPORTS & SOCIETY PROGRAM  $1,050,000
Western New York & Southeast Michigan
To support Aspen’s continued involvement in the expansion of quality youth sports opportunities in Western New York, Greater Rochester and Southeast Michigan over three years.

THE ASPEN INSTITUTE SPORTS & SOCIETY PROGRAM  $10,000
Western New York & Southeast Michigan
To support the travel and lodging costs for youth athletes and youth sport practitioners from Western New York and Southeast Michigan to participate and speak at the 2017 Aspen Project Play Summit in Washington, D.C.

THE YOUTH LIFE SKILLS FOUNDATION, INC.  $307,500
Western New York
To support the strategic expansion of The First Tee of Western New York to partner with more schools and afterschool programs to help spread the game of golf in underserved communities.
WOMEN’S SPORTS FOUNDATION ➤ $1,000,000
Western New York & Southeast Michigan
To support the implementation of the Sports 4 Life program in Western New York and Southeast Michigan to strengthen and grow eight local youth sports organizations in order to attract and retain more female participants.

YOUNG ADULTS AND WORKING FAMILIES

ANN ARBOR SPARK ➤ $100,000
Southeast Michigan
To support planning efforts to enable the American Center for Mobility at Willow Run to be used as a training facility for the new mobility industry jobs.

BUFFALO CENTER FOR ARTS AND TECHNOLOGY ➤ $150,000
Western New York
To support increased enrollment and job placement of adult participants in its medical coding and pharmacy technician training programs.

COMMUNITY FOUNDATION OF ST. CLAIR COUNTY ➤ $197,000
Southeast Michigan
To support the “Complete Your Degree” counseling program implemented at St. Clair County Community College.

DETROIT EMPLOYMENT SOLUTIONS CORPORATION ➤ $1,500,000
Southeast Michigan
To support the transformation of the A. Philip Randolph Technical Education Center into a state-of-the-art construction and skilled trades training facility for youth and adults in metro Detroit.

FOCUS: HOPE ➤ $725,000
Southeast Michigan
To support a comprehensive organizational restructuring plan and compensation for key new hires.

MACOMB COMMUNITY COLLEGE FOUNDATION ➤ $1,152,000
Southeast Michigan
To support a workforce development training program in advanced manufacturing and information technology that will benefit adults, high school students, and employers with a focus on the southern part of Macomb County.
2017 GRANT COMMITMENTS

MICHIGAN MUNICIPAL LEAGUE FOUNDATION › $650,000
Southeast Michigan
To support the development of the Regional Talent Exchange for Southeast Michigan.

NY ASSOCIATION OF TRAINING & EMPLOYMENT PROFESSIONALS › $50,000
Western New York
To support the Invest in Skills NY campaign efforts in WNY through dedicated business engagement activities.

OPERATING ENGINEERS LOCAL 324 JOURNEYMAN & APPRENTICE TRAINING FUND, INC. › $450,000
Southeast Michigan
To support the purchase and deployment of six construction equipment simulators for both classroom and career event environments to assist in the recruitment and education of apprentices and current journey persons in skilled trades.

SAY YES TO EDUCATION, INC. › $800,000
Western New York
To support Say Yes Buffalo’s programs and advance the city as a place of opportunity for boys and young men of color.

WNY WOMEN’S FOUNDATION › $150,000
Western New York
To support the expansion of the ME2: Moving Mothers from Education to Employment at Erie Community College, with a focus on improving college completion and securing higher-paying employment for single mothers.

CAREGIVERS

AARP FOUNDATION › $500,000
Western New York & Southeast Michigan
To support the AARP’s program, Supporting Family Caregivers Providing Complex Care: Bridging the Gap Between Expectation and Execution.

ALTARUM INSTITUTE › $175,000
Western New York & Southeast Michigan
To support the evaluation of caregiver grants to help shape the Foundation’s grantmaking strategies.

ALZHEIMER’S ASSOCIATION GREATER MICHIGAN CHAPTER › $240,000
Southeast Michigan
To support informal and professional caregivers by funding the development of the “train-the-trainer” model.

ANN ARBOR AREA COMMUNITY FOUNDATION › $50,000
Southeast Michigan
To support the research and implementation of a prize competition in Washtenaw County to benefit vulnerable seniors with a partial emphasis on caregivers.
ANN ARBOR AREA COMMUNITY FOUNDATION $500,000
Southeast Michigan
To support the Vital Seniors: A Community Innovation Competition by providing prize monies to support innovative projects that benefit vulnerable older adults and caregivers.

COMMUNITY CONCERN OF WESTERN NEW YORK, INC. $60,000
Western New York
To support the merger between Community Concern of Western New York and Hamburg Counseling Services to ensure vital services continue for young children, young adults and working families.

HEALTH FOUNDATION FOR WESTERN & CENTRAL NEW YORK $2,000,000
Western New York
To partially endow a position at the Health Foundation for Western & Central New York dedicated to caregivers to create a legacy in support of caregivers beyond the life of the Ralph C. Wilson, Jr. Foundation.

HEARTS AND HANDS: FAITH IN ACTION $31,000
Western New York
To support the organization’s general programming during a capacity building process and review.

LIVINGSTON COUNTY CATHOLIC CHARITIES $90,000
Southeast Michigan
To support the operations of four programs that provide resources and respite to caregivers in a highly rural county.

MICHIGAN HEALTH ENDOWMENT FUND $2,000,000
Southeast Michigan
To partially endow a position at the Michigan Health Endowment Fund dedicated to caregivers to create a legacy in support of caregivers beyond the life of the Ralph C. Wilson, Jr. Foundation.

ROCHESTER PRESBYTERIAN HOME, INC. $151,000
Western New York
To support the implementation of a new professional development curriculum designed to empower staff and improve quality of life for residents.

THE RESEARCH FOUNDATION FOR THE STATE UNIVERSITY OF NEW YORK $135,000
Western New York
To support the development and implementation of a program that connects occupational therapist graduate students from UB with caregivers and provides them with practical, customized solutions for their unique caregiving challenges.

UNITED METHODIST RETIREMENT COMMUNITIES (UMRC) FOUNDATION $275,000
Southeast Michigan
To support caregiver training at the UMRC’s Kresge Healthcare and Rehabilitation Center to implement the Green House® model of person-centered attention for its residents requiring 24-hour skilled care.
LIVABLE COMMUNITIES

ENTREPRENEURSHIP & ECONOMIC DEVELOPMENT

43NORTH ➔ $250,000
Western New York
To support the prototyping and refinement of a strategic partnership project in connection with the Western New York-based startup competition.

ANN ARBOR SPARK ➔ $600,000
Southeast Michigan
To support the development of an Angel Investor Network to foster entrepreneurship and improve access to capital for promising startup and early stage companies.

COMMUNITY FOUNDATION FOR GREATER BUFFALO ➔ $3,000,000
Western New York
To establish an endowment “challenge grant” for the new Explore & More: A Children’s Museum to match future contributions made by other public, private, and individual contributors on a one-for-one basis.

CULTURESOURCE ➔ $100,000
Southeast Michigan
To support the production of the documentary film (Comeback: Bankruptcy and the Rebirth of America’s City) to serve as an important resource for public and private leaders confronting similar fiscal distress and promote the Southeast Michigan region as a destination for new residents and business.

DETROIT DEVELOPMENT FUND ➔ $2,500,000
Southeast Michigan
To support job creation and minority business ownership by funding the Entrepreneurs of Color Fund.

DETROIT ECONOMIC GROWTH ASSOCIATION ➔ $100,000
Southeast Michigan
To support the preliminary investigative phases of a manufacturing initiative with the goal of developing an “action ready” strategic plan.

EXPLORE & MORE: A CHILDREN’S MUSEUM ➔ $3,000,000
Western New York
To support the construction of the new museum in Buffalo’s Canalside district with a “challenge grant” that will match future capital contributions by other public, private and individual contributors on a one-for-one basis.

FAIR FOOD NETWORK ➔ $1,500,000
Western New York & Southeast Michigan
To support the expansion of the Double Up Healthy Food Incentives through innovative technology and communications in Southeast Michigan and Western New York.
INVEST DETROIT FOUNDATION › $250,000
Southeast Michigan
To support the Accelerate Michigan Innovation Competition to create jobs and support high-growth company development in Southeast Michigan.

INVEST DETROIT FOUNDATION › $2,000,000
Southeast Michigan
To support revitalization efforts, including improved commercial corridors and public infrastructure, in three targeted Detroit neighborhoods through Invest Detroit’s Strategic Neighborhood Fund.

NATIONAL COMEDY CENTER, INC. › $3,000,000
Western New York
To support the development of the National Comedy Center to increase tourism and economic development in Western New York.

THE RESEARCH FOUNDATION FOR THE STATE UNIVERSITY OF NEW YORK › $70,000
Western New York
To support the University at Buffalo School of Architecture and Planning’s involvement in Turning the Corner, a national pilot research effort combining national expertise with local knowledge base, to assess neighborhood change and inform action in post-industrial city neighborhoods.

WESTERN NEW YORK LAW CENTER, INC. › $140,000
Western New York
To support the expansion of the Small Business Legal Clinic at the Law Center to provide legal services to low-income entrepreneurs and small business in Buffalo.

PARKS, TRAILS & GREEN DESIGN

COMMUNITY FOUNDATION FOR GREATER BUFFALO › $317,500
Western New York
To support the planning process for the Buffalo Sewer Authority’s (BSA) Raincheck 2.0 program to improve water quality and reduce combined sewer overflows in the Buffalo and Niagara River watersheds through green infrastructure.

COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN › $25,000
Southeast Michigan
To fund collaboration and consulting activities in 2018 related to the Ralph C. Wilson, Jr. Foundation’s Parks & Trails initiative.

DETROIT ECONOMIC GROWTH ASSOCIATION › $2,003,745
Southeast Michigan
To support the comprehensive design and construction planning for the remaining unconstructed segments of the Inner Circle Greenway in the City of Detroit.
DETROIT ECONOMIC GROWTH ASSOCIATION ➔ $175,000
Southeast Michigan
To support development of a Sustainability Action Agenda for the City of Detroit’s new Office of Sustainability.

DETROIT RIVERFRONT CONSERVANCY ➔ $345,000
Southeast Michigan
To support a professionally led, community driven competition for design of West Riverfront Park to result in a plan for an internationally recognized public gathering place.

DETROIT RIVERFRONT CONSERVANCY ➔ $2,000,000
Southeast Michigan
To support the planning and preparation of the West Riverfront Park site and to expand development staff capacity to execute a capital campaign and generate earned revenue to sustain operations.

INTERNATIONAL WILDLIFE REFUGE ALLIANCE ➔ $190,000
Southeast Michigan
To support the completion of a school shipping dock and fishing pier at the Refuge Gateway Center in Trenton, Michigan, which is part of a network of connected greenways.

THE BUFFALO & ERIE COUNTY HISTORICAL SOCIETY ➔ $600,000
Western New York
To support renovations of the Buffalo History Museum’s interior gallery and its outdoor space to reconnect the museum to the Olmsted Park System and create community access to green space.

NONPROFIT SUPPORT & INNOVATION

CAUSEWAVE COMMUNITY PARTNERS ➔ $150,000
Western New York
To support individualized capacity building support services in the areas of strategy, operations and marketing for nonprofits with missions serving the Foundation’s four focus areas in Monroe, Genesee and Orleans counties.

CITIZENS RESEARCH COUNCIL OF MICHIGAN ➔ $50,000
Southeast Michigan
To support the research and policy work of the Citizens Research Council.

COMMUNITY FOUNDATION FOR GREATER BUFFALO ➔ $75,000
Western New York
To support programmatic and strategic activities associated with the Ralph C. Wilson, Jr. Legacy Funds.

COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN ➔ $75,000
Southeast Michigan
To support programmatic and strategic activities associated with the Ralph C. Wilson, Jr. Legacy Funds.

COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN ➔ $48,000
Southeast Michigan
To support the engagement of a long-time, national expert to provide the community foundation with assistance in developing its neighborhood economic development strategy.
COUNCIL OF MICHIGAN FOUNDATIONS ➔ $75,000
Southeast Michigan
To support the work of the Michigan’s Office of Foundation Liaison (OFL) building partnerships between philanthropy and government.

MICHIGAN COMMUNITY RESOURCES ➔ $75,000
Southeast Michigan
To support strategic and financial planning, and short-term operational support as the organization transitions into new leadership.

MICHIGAN FUTURE, INC. ➔ $50,000
Southeast Michigan
To support labor market data and analysis in Southeast Michigan.

MICHIGAN LEAGUE FOR PUBLIC POLICY ➔ $50,000
Southeast Michigan
To support the Michigan League for Public Policy and lift up its Kids Count in Michigan work.

MICHIGAN NONPROFIT ASSOCIATION ➔ $255,000
Southeast Michigan
To support a four-agency intermediary collaborative to build a capacity building referral tool for nonprofits in Southeast Michigan.

MICHIGAN NONPROFIT ASSOCIATION ➔ $315,000
Southeast Michigan
To support capacity building assessments, strategic planning and resource referrals to nonprofits in Southeast Michigan.

TECHTOWN DETROIT ➔ $4,750,000
Southeast Michigan
To support the establishment and operations of a center for nonprofit support.

THE CENTER FOR MICHIGAN ➔ $50,000
Southeast Michigan
To support the work of the Center for Michigan and Bridge Magazine’s public interest journalism.

2017 TOTAL PROGRAM GRANT COMMITMENTS ➔ $72,428,098

2017 TOTAL MEMBERSHIP, MATCHING GIFT PROGRAM, TRUSTEE DESIGNATED, SPECIAL RECOGNITION AND OTHER GRANTS ➔ $1,555,349
CHILDREN AND YOUTH

EARLY CHILDHOOD

**CHALKBEAT**  ›  **$300,000**  
Southeast Michigan  
To support the growth of Chalkbeat’s Detroit Bureau and its continued unbiased education reporting in Detroit with a key focus on early childhood education.

**COMMUNITY CONNECTIONS OF NY, INC.**  ›  **$1,250,000**  
Western New York  
To support the capacity development and program expansion of the PEDALS program throughout Western New York.

**COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN**  ›  **$800,599**  
Southeast Michigan  
To support the expansion of the PEDALS program in the region following a successful pilot.

**PLAYWORKS EDUCATION ENERGIZED**  ›  **$531,500**  
Western New York & Southeast Michigan  
To support the pilot of bringing the Playworks model to early childhood education centers.

**MICHIGAN LEAGUE FOR PUBLIC POLICY**  ›  **$50,000**  
Southeast Michigan  
To support the Michigan League for Public Policy in its policy and advocacy work on behalf of families and children.

**MICHIGAN’S CHILDREN**  ›  **$100,000**  
Southeast Michigan  
To support an integrated policy agenda for children, youth and families by strengthening research and outreach efforts.

**NY FUNDERS ALLIANCE**  ›  **$770,000**  
Western New York  
To support operations of Liftoff: WNY Early Childhood Funders for Change to build capacity for addressing strategic priorities impacting early childhood in Western New York.

**SYRACUSE UNIVERSITY**  ›  **$20,000**  
Western New York  
To support an evaluation of Phase I of Co-Creating Well-Being: Supporting Families through Trauma, an initiative of the Health Foundation for Central & Western New York.
### Afterschool

<table>
<thead>
<tr>
<th>Program Description</th>
<th>Amount</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Afterschool Programs Commitment</strong> $5,000,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Southeast Michigan &amp; Western New York</td>
<td></td>
<td></td>
</tr>
<tr>
<td>A commitment of up to $5 million to support priorities that are identified from the</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Afterschool Concept Mapping project, titled “Teen Opinions Count.” Grants will be</td>
<td></td>
<td></td>
</tr>
<tr>
<td>awarded in future years.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Buffalo &amp; Erie County Naval &amp; Military Park</strong> $5,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Western New York</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To support the park’s Youth Encampment Program to allow 100 children to participate</td>
<td></td>
<td></td>
</tr>
<tr>
<td>in the overnight stay on the USS Little Rock.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Detroit Food &amp; Entrepreneurship Academy</strong> $505,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Southeast Michigan</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To support the growth of afterschool and summer programs that teach leadership and</td>
<td></td>
<td></td>
</tr>
<tr>
<td>entrepreneurial skills through food-based projects, training and employment.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Excellent Schools Detroit</strong> $250,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Southeast Michigan</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To support the Get On And Learn (GOAL) Line pilot program that gives families</td>
<td></td>
<td></td>
</tr>
<tr>
<td>attending ten Detroit schools, both DPSCD and charter schools, in Northwest Detroit</td>
<td></td>
<td></td>
</tr>
<tr>
<td>access to free transportation and high-quality afterschool programming at the North</td>
<td></td>
<td></td>
</tr>
<tr>
<td>west Activities Center, as well as other sites along the GOAL Line bus loop.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Eye to Eye</strong> $350,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Western New York</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To expand Eye to Eye’s social-emotional afterschool mentoring program throughout</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Western New York.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Mentor: The National Mentoring Partnership</strong> $10,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Western New York &amp; Southeast Michigan</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To support general operating support to advance MENTOR’s mission to increase the</td>
<td></td>
<td></td>
</tr>
<tr>
<td>quality and quantity of mentoring in America.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Michigan Association of United Ways</strong> $10,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Southeast Michigan</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To support the general operations of Michigan After-School Partnership and their</td>
<td></td>
<td></td>
</tr>
<tr>
<td>work providing statewide leadership to build and sustain high-quality afterschool</td>
<td></td>
<td></td>
</tr>
<tr>
<td>programs.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Michigan State University</strong> $75,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Southeast Michigan</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To support an assessment of the quality and sustainability of the University’s free</td>
<td></td>
<td></td>
</tr>
<tr>
<td>and low-cost youth music programs.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
**Neutral Zone** > $375,000  
**Southeast Michigan**  
To support an afterschool teen center and the training of other teen-serving organizations in their youth leadership model.

**New York State Network for Youth Success, Inc. > $429,707**  
**Western New York**  
To support the capacity of afterschool programs in Western New York and strengthen regional networks of afterschool programs.

**STEM 2035 - Cohort 2 > $1,200,000**  
**Southeast Michigan & Western New York**  
To support the following afterschool STEM programs and provide the opportunity to work with technical assistance providers, PEAR Institute and Equal Measure:

- **Ace Mentor Program of America, Inc. > $50,000**  
  **Southeast Michigan**

- **Buffalo Academy of Science Charter School > $100,000**  
  **Western New York**

- **Buffalo-Area Engineering Awareness for Minorities > $50,000**  
  **Western New York**

- **Cody Rouge Community Action Alliance > $50,000**  
  **Southeast Michigan**

- **Community Action Organization of Western New York, Inc. > $50,000**  
  **Western New York**

- **Cornell Cooperative Extension of Niagara County > $50,000**  
  **Western New York**

- **Diocese of Buffalo Department of Education > $50,000**  
  **Western New York**

- **Erie Regional Housing Development Corp. (On Behalf of the Belle Center) > $50,000**  
  **Western New York**

- **Frontier Central School District > $50,000**  
  **Western New York**

- **Iroquois Central Schools > $50,000**  
  **Western New York**
LEARN FRESH EDUCATION COMPANY 》 $50,000
Southeast Michigan & Western New York

MERCY EDUCATION PROJECT 》 $50,000
Southeast Michigan

NET POSITIVE INC. (ON BEHALF OF THE FOUNDRY) 》 $50,000
Western New York

OPERATION REFUGE 》 $50,000
Southeast Michigan

PROJECT TINKER, INC. 》 $50,000
Western New York

SALAMANCA CITY CENTRAL SCHOOL DISTRICT 》 $100,000
Western New York

UNIVERSITY DISTRICT COMMUNITY DEVELOPMENT ASSOCIATION 》 $50,000
Western New York

WESTFIELD CENTRAL SCHOOL 》 $50,000
Western New York

WILLIE HUTCH JONES EDUCATIONAL AND SPORTS PROGRAMS 》 $50,000
Western New York

YMCA OF METROPOLITAN DETROIT 》 $50,000
Southeast Michigan

THE FORUM FOR YOUTH INVESTMENT 》 $531,000
Southeast Michigan
To support network and technical assistance for Detroit area youth-serving organizations.

THE MCLEAN HOSPITAL CORPORATION 》 $79,141
Southeast Michigan & Western New York
To provide technical assistance to STEM afterschool programs through the PEAR Institute: Partnerships and Resilience at McLean Hospital, a Harvard Medical School affiliate.
YOUTH SPORTS & RECREATION

716 SQUASH ▶ $375,000
Western New York
To support the launch of an afterschool and summer squash program.

ALGONQUIN SPORTS FOR KIDS, INC. ▶ $261,667
Western New York
To support additional operational capacity for a youth sports program.

CHALLENGER MIRACLE FIELD OF WNY, INC. ▶ $488,000
Western New York
To support the construction and maintenance of a barrier-free field and pavilion at the Challenger Miracle Field of Greater Rochester.

COMMUNITY FOUNDATION FOR GREATER BUFFALO ▶ $175,000
Western New York
To support the expansion of the 2018 Play Everywhere Challenge with additional support to the Built to Play donor advised fund.

COMMUNITY FOUNDATION FOR GREATER BUFFALO ▶ $895,000
Western New York
To provide additional funding to the Built to Play donor-advised fund to support the 2019 Play Everywhere Challenge.

COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN ▶ $175,000
Southeast Michigan
To support the expansion of the 2018 Play Everywhere Challenge with additional support to the Built to Play donor-advised fund.

COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN ▶ $845,000
Southeast Michigan
To provide additional funding to the Built to Play donor-advised fund to support the 2019 Play Everywhere Challenge.

COMMUNITY FOUNDATION OF ST. CLAIR COUNTY ▶ $500,000
Southeast Michigan
To support the construction of an ice rink and 15 multi-sports courts to create accessible places for recreation and free play in downtown Port Huron for the surrounding communities.

DETROIT ECONOMIC GROWTH ASSOCIATION ▶ $2,562,500
Southeast Michigan
To support multi-sport infrastructure for eight key, strategic parks that will provide open play and sports programming for youth throughout Detroit and the surrounding metropolitan area.

DETROIT POLICE ATHLETIC LEAGUE, INC. ▶ $225,000
Southeast Michigan
To maintain youth programming and support facilities management planning.
**DOWNTOWN BOXING GYM YOUTH PROGRAM**  $500,000  
Southeast Michigan  
To support the growth and succession planning of an afterschool sports program that provides students with mentoring, tutoring and sports sampling.

**EASTERN MARKET CORPORATION**  $55,000  
Southeast Michigan  
To support a collaboration with the Detroit Pistons to paint two murals at basketball courts in Detroit Parks and to support the 2018 Murals in the Market festival.

**FRIENDS OF RUTHERFORD POOL**  $125,000  
Southeast Michigan  
To support the second phase of renovations for a heavily used community pool used by local children and several community partners in Ypsilanti.

**GERARD PLACE HDFC**  $1,000,000  
Western New York  
To support the renovation of a community center in a high-need area of east Buffalo that provides childcare, job training and recreation.

**LOCKPORT ICE ARENA AND SPORTS CENTER, INC.**  $68,700  
Western New York  
To support a collaboration between local summer youth programs and camps to increase opportunities for free play.

**MICHIGAN MUNICIPAL LEAGUE FOUNDATION**  $807,200  
Southeast Michigan  
To support a master planning effort and community engagement for Veteran’s Memorial Park and renovations at Keyworth Stadium in Hamtramck.

**MICHIGAN STATE UNIVERSITY**  $280,000  
Southeast Michigan  
To develop an in-person coaches’ education workshop for entry level youth sport coaches that will supplement the Project Play 2020 Online Coaches Training Course.

**PLAYWORKS EDUCATION ENERGIZED**  $4,058,871  
Western New York & Southeast Michigan  
To support the expansion of the youth-serving organizations that are trained by the Playworks recess model.

**POLICE ATHLETIC LEAGUE OF BUFFALO, INC.**  $345,000  
Western New York  
To support the leadership and board development, strategic planning and added organizational capacity.

**THE GERMAN MARSHALL FUND OF THE UNITED STATES**  $300,000  
Southeast Michigan & Western New York  
To support an immersion learning trip for local youth sports and recreation stakeholders.
THE MIRACLE LEAGUE OF WESTERN NEW YORK  $250,000
Western New York
To support the resurfacing of the barrier-free field and increase staff capacity.

THE YUNION  $300,000
Southeast Michigan
To support the expansion of an afterschool program that combines mentoring, martial arts, and social-emotional elements to holistically reach and support youth.

UNITED WAY OF BUFFALO & ERIE COUNTY  $1,466,200
Western New York
To support the expansion of the Western New York Girls in Sports events and better connect young girls to existing sports and recreation programs and opportunities.

YOUNG ADULTS AND WORKING FAMILIES

DETROIT EMPLOYMENT SOLUTIONS CORPORATION  $377,000
Southeast Michigan
To pilot a Career Academy Program that offers career readiness support year-round at five Detroit high schools and connects participating students to summer job opportunities through the Grow Detroit Young Talent program.

DETROIT EMPLOYMENT SOLUTIONS CORPORATION  $1,500,000
Southeast Michigan
To support capital improvements and career and technical education for youth and workforce training for adults at the Herman A. Breithaupt Career and Technical Education Center.

DETROIT STRATEGIC FRAMEWORK  $50,000
Southeast Michigan
To support Detroit Future City’s efforts to issue a report assessing the potential for green stormwater infrastructure sector jobs in Detroit.

ECONOMIC DEVELOPMENT GROUP  $1,500,000
Western New York
To support training and education programs in advanced manufacturing and clean energy careers at the Northland Workforce Training Center.

FOCUS: HOPE  $500,000
Southeast Michigan
To pilot workforce development programs including new workforce readiness training and new employer-driven technical programs in the fields of commercial trucking, light manufacturing, healthcare and robotics.
GENERATION: YOU Employed, INC.  $85,000
Southeast Michigan
To explore the feasibility of implementing the Generation: You Employed, a workforce development program targeted to young adults ages 18 to 29.

GOODWILL INDUSTRIES OF WESTERN NEW YORK, INC.  $328,054
Western New York
To support a pilot of the Goodwill Advanced Manufacturing Employment Bootcamp.

JOBS FOR THE FUTURE, INC.  $30,000
Western New York & Southeast Michigan
To support the work of JFFLabs to accelerate transformation and innovation in the workforce sector.

MICHIGAN EDUCATION EXCELLENCE FOUNDATION  $2,000,000
Southeast Michigan
To support the Detroit Promise Path Program’s goal to improve retention and completion rates for Detroit young adults attending local community colleges.

MICHIGAN FUTURE, INC.  $75,000
Southeast Michigan
To identify best practices to improve completion rates for workforce trainees in short and long-term certificate programs and for students pursuing associate degrees.

MICHIGAN FUTURE, INC.  $50,000
Southeast Michigan
To research and analyze the Michigan economy with an emphasis on the economic well-being of Michigan households.

MIT INDUSTRIAL PERFORMANCE CENTER  $975,853
Southeast Michigan
To support an applied research project to understand the “work of the future” in the mobility sector in Southeast Michigan examining the introduction of new technologies in the workplace and the implications for workers, firms and communities in the region.

MIT INITIATIVE ON THE DIGITAL ECONOMY  $300,000
Southeast Michigan
To provide support to host the MIT Initiative on the Digital Economy North American Regional Inclusive Innovation Challenge in Detroit in September 2018.

MONROE COMMUNITY COLLEGE FOUNDATION  $1,500,000
Western New York
To develop and pilot a regional Career Technical Education pathways system at Monroe Community College in collaboration with Rochester, NY area high schools.
NATIONAL SKILLS COALITION › $50,000
Western New York & Southeast Michigan
To support the National Skills Coalition’s work to advance skills equity, industry engagement, public accountability and high-quality job driven investments in the workforce development sector.

NY ASSOCIATION OF TRAINING & EMPLOYMENT PROFESSIONALS › $50,000
Western New York
To support the association’s work in Western New York to serve the workforce development community.

REGENTS OF THE UNIVERSITY OF MICHIGAN › $100,000
Southeast Michigan
To support the UM Youth Policy Lab pilot a regional labor market outcomes data infrastructure project.

REGENTS OF THE UNIVERSITY OF MICHIGAN › $58,000
Southeast Michigan
To co-invest in a study to explore the effectiveness of the Michigan Community Health Workers Alliance Community Health Worker program.

SOUTHEAST MICHIGAN COMMUNITY ALLIANCE › $1,500,000
Southeast Michigan
To support the launch of Apprenti, a program for registered apprenticeships in the Information Technology sector.

SOUTHERN TIER HEALTH CARE SYSTEM, INC. › $51,694
Western New York
To support the Southern Tier Distance Learning Technology Project, a distance learning network for healthcare personnel in Allegany, Cattaraugus and Chautauqua counties.

THE ASPEN INSTITUTE ECONOMIC OPPORTUNITIES PROGRAM › $75,500
Western New York
To provide research and analysis in WNY to support a healthy workforce development system that helps connect people to sustainable career pathways and good paying jobs.

THE EMPOWERMENT PLAN › $1,750,000
Southeast Michigan
To support the Empowerment Plan’s transitional employment workforce development model.
CAREGIVERS

AARP FOUNDATION  $50,000  
Western New York & Southeast Michigan  
To supplement expenditures associated with ongoing efforts to engage key stakeholders and their organizations around the implementation of the CARE Act.

ASCENSION ST. JOHN FOUNDATION  $400,000  
Southeast Michigan  
To collaborate with the Cleveland Clinic in Ohio and Catholic Health in Western New York to design and implement a comprehensive program with academic, life skills and financial supports to address retention and attraction of entry-level caregivers.

CAREGIVER PROGRAM COMMITMENT  $10,000,000  
Western New York & Southeast Michigan  
A commitment of up to $10 million to support priorities identified for family caregivers. Grants to be awarded in the future.

CATHOLIC HEALTH  $409,600  
Western New York  
To collaborate with the Cleveland Clinic in Ohio and Ascension St. John in Southeast Michigan to design and implement a comprehensive program with academic, life skills and financial supports to address retention and attraction of entry-level caregivers.

CAUSEWAY COMMUNITY PARTNERS  $31,200  
Western New York  
To support ad testing and research for a public service campaign focused on family caregivers of individuals with Alzheimer’s or other forms of dementia.

CLEVELAND CLINIC FOUNDATION  $842,078  
Southeast Michigan & Western New York  
To collaborate with Ascension St. John in Southeast Michigan and Catholic Health in Western New York to support on a comprehensive program with academic, life skills and financial supports to address retention and attraction of entry-level caregivers.

JEWISH HOSPICE AND CHAPLAINCY NETWORK  $113,000  
Southeast Michigan  
To support a pilot program that trains and deploys volunteers to support family caregivers whose loved ones are in hospice.

MICHIGAN HEALTH ENDOWMENT FUND  $1,000,000  
Southeast Michigan  
To supplement the 2018 Healthy Aging initiative by expanding the number of caregiver-related grant awards in Southeast Michigan.
PARAPROFESSIONAL HEALTHCARE INSTITUTE, INC.  $125,000
Southeast Michigan & Western New York
To assess the feasibility of developing cooperatively owned home care agencies in Buffalo, NY; Rochester, NY; and Detroit, MI.

TIMESLIPS CREATIVE STORYTELLING, INC.  $320,780
Southeast Michigan
To support a collaboration with the College for Creative Studies and Alzheimer’s Association to train partners in creative engagement, design prototype Story Kits for caregivers and pilot gatherings to form caregiver support networks.

LIVABLE COMMUNITIES
ENTREPRENEURSHIP & ECONOMIC DEVELOPMENT

43NORTH  $500,000
Western New York
To support the 43North 2018 start-up competition and provide mentorship services to winners.

ALBRIGHT-KNOX ART GALLERY  $709,373
Western New York
To support cultural and civic collaboration between the Detroit Institute of Arts and the Albright-Knox Art Gallery including an exhibition of Impressionist and post-Impressionist masterworks in honor of the 100th birthday of Ralph C. Wilson, Jr.

ALBRIGHT-KNOX ART GALLERY  $90,500
Western New York
To support a community engagement and planning process to gather input and feedback on the idea of reimagining an outdoor courtyard on the Albright-Knox Gallery grounds into an “Indoor Town Square.”

BROOKINGS INSTITUTION  $75,000
Southeast Michigan
To support select practitioners in Southeast Michigan to participate in the Practitioner’s Network for Economic Inclusion.

BROOKINGS INSTITUTION  $75,000
Southeast Michigan
To support participation of practitioners from Southeast Michigan in the second year of the Practitioner’s Network for Economic Inclusion.

COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN  $48,000
Southeast Michigan
To support CFSEM in engaging a long-time, national expert to aid the Foundation in developing its neighborhood economic development strategy.
CULTURESOURCE ▶ $50,000
Southeast Michigan
To support the final phase of production for the feature-length documentary, “We are Alive: A Grand Bargain for America’s City.”

DETROIT INSTITUTE OF ARTS ▶ $836,025
Southeast Michigan
To support cultural and civic collaboration between the Detroit Institute of Arts and the Albright-Knox Art Gallery including an exhibition of Impressionist and post-Impressionist masterworks in honor of the 100th birthday of Ralph C. Wilson, Jr.

DETROIT SYMPHONY ORCHESTRA ▶ $150,000
Southeast Michigan
To support the development of a master plan to activate the Sosnick Courtyard at the Detroit Symphony Orchestra into a multi-purpose community gathering space.

DOWNTOWN DETROIT PARTNERSHIP ▶ $100,000
Southeast Michigan
To conduct a strategic planning process for the Detroit Experience Factory.

DOWNTOWN DETROIT PARTNERSHIP ▶ $600,000
Southeast Michigan
To support entrepreneurial education, evaluation, and new programming (Pop-up Retail, Pay It Forward) for entrepreneurs and small business owners at the Build Institute.

EASTERN MARKET CORPORATION ▶ $2,500,000
Southeast Michigan
To support the activities related to the implementation of green infrastructure stormwater management plan that contributes to neighborhood economic development.

ENDEAVOR GLOBAL ▶ $2,000,000
Western New York
To support the establishment of an Endeavor office in Western New York to connect, educate and grow the entrepreneurial ecosystem.

INVEST DETROIT FOUNDATION ▶ $2,000,000
Southeast Michigan
To expand the Core Cities Strategic Fund to complete real estate assets and make property improvements that help attract underserved entrepreneurs and creative and high-tech sector businesses into the Detroit Innovation District.

JEFFERSON EAST, INC. ▶ $500,000
Southeast Michigan
To support the staffing, operational and organizational enhancement to advance the implementation commercial corridor redevelopment initiatives in Detroit’s east side.
LAUNCH NY > $4,500,000
Western New York
To recapitalize the Launch NY nonprofit seed investment fund and to continue to provide business advisory services to high-growth entrepreneurs in Western New York.

LOCAL INITIATIVES SUPPORT CORPORATION > $100,000
Western New York
To serve as a fiduciary for general operating support grant for PUSH Buffalo’s Green Development Zone activities.

MICHIGAN ISRAEL BUSINESS ACCELERATOR FOUNDATION > $250,000
Southeast Michigan
To provide general operations support to increase trade, research and investment between Michigan and Israel.

NATIONAL COMEDY CENTER, INC. > $500,000
Western New York
To provide general operating support to the Center as it transitions into its newly opened and expanded museum in Jamestown, NY.

ST. JOHN FISHER COLLEGE > $50,000
Western New York
To conduct a community-wide health and wellness needs assessment of the EMMA-Beechwood neighborhood to identify priority areas for partnership between the college and the community.

TORN SPACE THEATER > $310,000
Western New York
To support the completion of the capital campaign to preserve and restore Torn Space Theater’s historic building in the Fillmore neighborhood on Buffalo’s East Side.

UNITED COMMUNITY HOUSING COALITION > $100,000
Southeast Michigan
To support tax foreclosure prevention, counseling and support services for Detroit residents.

WAYNE STATE UNIVERSITY > $1,000,000
Southeast Michigan
To create and maintain the New Center Detail, a team of Wayne State Police Officers, who actively patrol the New Center neighborhood, promoting public safety and economic development.

WESTMINSTER ECONOMIC DEVELOPMENT INITIATIVE, INC. > $250,000
Western New York
To support the development of a pipeline of entrepreneurs and small business tenants for an expanded West Side Bazaar in Buffalo.
NONPROFIT SUPPORT & INNOVATION

CITIZENS RESEARCH COUNCIL OF MICHIGAN  $50,000
Southeast Michigan
To support the ongoing research the Council provides on important policy issues.

COMMUNITY CONNECTIONS OF NY, INC.  $72,313
Western New York
To support the contract management services for nonprofit capacity building activities in Western New York.

COMMUNITY CONNECTIONS OF NY, INC.  $160,000
Western New York
To support the fourth cohort of the GetSET Capacity Building Initiative.

COMMUNITY DEVELOPMENT ADVOCATES OF DETROIT  $125,000
Southeast Michigan
To support the implementation of communications, culture change and operations for Building the Engine of Community Development.

COMMUNITY FOUNDATION FOR GREATER BUFFALO  $479,906
Western New York
To provide supplemental funding for the 2018 Legacy Fund grants.

COMMUNITY FOUNDATION FOR GREATER BUFFALO  $75,000
Western New York
To support administrative costs, which will encourage continued learning and strategy development around Legacy Funds.

COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN  $631,616
Southeast Michigan
To provide supplemental funding for the 2018 Legacy Fund grants.

COMMUNITY FOUNDATION FOR SOUTHEAST MICHIGAN  $75,000
Southeast Michigan
To support administrative costs, which will encourage continued learning and strategy development around Legacy Funds.

COUNCIL OF MICHIGAN FOUNDATIONS  $250,000
Southeast Michigan
To support the Robert S. Collier Public Policy Endowment Fund.

COUNCIL OF MICHIGAN FOUNDATIONS  $75,000
Southeast Michigan
To support the work of Michigan’s Office of Foundation Liaison (OFL) building partnerships between philanthropy and government.
DATA DRIVEN DETROIT  $360,000
Southeast Michigan
To provide support for cohort-based programming, one-on-one technical assistance and an artistic installation about data utilization and the nonprofit sector in the region.

INDEPENDENT SECTOR  $36,000
Southeast Michigan & Western New York
To support scholarships for 12 grantees, partners and/or affiliate organizations to attend the 2018 Upswell Conference.

MICHIGAN COMMUNITY RESOURCES  $300,000
Southeast Michigan
To support operations and expanded organizational capacity as a key nonprofit intermediary in Southeast Michigan.

MICHIGAN NONPROFIT ASSOCIATION  $300,000
Southeast Michigan
To support the “Count Campaign” to achieve a fair and accurate count for the 2020 Census.

NY FUNDERS ALLIANCE  $190,000
Western New York
To fund a two-year pilot through the New York Funders Alliance to build a Philanthropy & Public Policy Fellowship Program.

NY FUNDERS ALLIANCE  $1,023,676
Western New York
To host the staffing and related activities of the Western New York nonprofit support group for the next three years.

SCHUYLER CENTER FOR ANALYSIS AND ADVOCACY  $50,000
Western New York
To support the Schuyler Center’s work analyzing and shaping policies that improve the health and well-being of young children and families.

TECHTOWN DETROIT  $1,975,000
Southeast Michigan
To pilot and operationalize a Technical Assistance Fund to build capacity for Southeast Michigan nonprofits.

THE BRIDGESPAN GROUP  $1,000,000
Southeast Michigan
To support the launch of its executive leadership development program, Leading for Impact Detroit.

THE CENTER FOR MICHIGAN  $50,000
Southeast Michigan
To support the Center for Michigan’s public engagement efforts and Bridge Magazine’s public service journalism.
THE SERVICE COLLABORATIVE OF WNY, INC. » $150,000
Western New York
To support strategic planning, marketing and communications planning, general operations and a mini-grant program.

WAYNE STATE UNIVERSITY » $375,000
Southeast Michigan
To support the Detroit Revitalization Program, cohort IV.

PARKS, TRAILS & GREEN DESIGN

BELLE ISLE CONSERVANCY » $1,000,000
Southeast Michigan
To support the repair and restoration of the Anna Scripps Whitcomb Conservatory.

BUFFALO NIAGARA WATERKEEPER, INC. » $3,000,000
Western New York
To provide organizational capacity and support a hydrologic study and the design, engineering and construction of the Buffalo Blueway anchor site in LaSalle Park in Buffalo.

BUFFALO OLMS TED PARKS CONSERVANCY » $50,000
Western New York
To support the Buffalo Olmsted Parks 150th Anniversary Celebration and Gala.

COMMUNITY FOUNDATION FOR GREATER BUFFALO » $1,000,000
Western New York
To support community engagement, planning and design for LaSalle Park and planning and design for six City of Buffalo Parks and five Buffalo Public School fields, including programming and analysis and a location study for a proposed indoor field house.

COMMUNITY FOUNDATION OF GREATER ROCHESTER » $2,200,000
Southeast Michigan
To support the design, engineering and construction of 7.7 miles of the Michigan Air Line Trail.

COMMUNITY FOUNDATION FOR ST. CLAIR COUNTY » $100,000
Southeast Michigan
To support the comprehensive strategic planning for the 54-mile Bridge to Bay Trail from New Baltimore to Lakeport State Park in St. Clair County.

COUNCIL OF MICHIGAN FOUNDATIONS » $900,000
Southeast Michigan & Western New York
To co-invest in the Great Lakes Community Foundation Water Initiative, which will empower community foundations across the Great Lakes Basin to convene leaders, community members, and industries to address water infrastructure challenges and build capacity for green infrastructure investments.
2018 Grant Commitments

**Detroit Riverfront Conservancy** $3,300,000
Southeast Michigan
To support the process of transitioning the design concept for the West Riverfront Park to schematic design that constitutes working construction drawings and specifications by a team led by Michael Van Valkenburgh Associates.

**Green Options Buffalo** $250,000
Western New York
To support organizational capacity and growth of GoBike Buffalo for community engagement and regional connectivity and alternative transportation planning in Western New York.

**Michigan Physical Fitness Health and Sports Foundation** $3,250,000
Southeast Michigan
To support the completion of the 15.6 miles of the Border to Border Trail in Washtenaw County and provide capacity building and operational support for the Michigan Fitness Foundation and the Iron Belle Trail Initiative.

**Michigan Trails and Greenways Alliance** $255,290
Southeast Michigan
To support capacity-building and operational support for MTGA and the associated Great Lake-to-Lake Trail Council.

**National Fish and Wildlife Foundation** $1,500,000
Southeast Michigan
To develop and implement a new Southeast Michigan Community Habitat and Resilience Fund.

**Natural Heritage Trust** $6,500,000
Western New York
To support the completion of 23.27 miles of the Empire State Trail and Shoreline Trail, trail amenities and five Regional Gateways in Western New York.

**Valley Community Association, Inc.** $350,000
Western New York
To support the permanent covering for Buffalo River Fest Park’s wharf along the Buffalo River and related expenses to accommodate public usage.

**Ralph C. Wilson, Jr. 100th Celebration Parks & Trails Initiative** $200 Million

- **$100 million to Southeast Michigan**
  - **$40 million (Grantee: Detroit RiverFront Conservancy)**
    To support the transformation of West Riverfront Park into the Ralph C. Wilson, Jr. Centennial Park.
  - **$10 million (Grantee: Community Foundation for Southeast Michigan)**
    To support an endowment fund for the Ralph C. Wilson, Jr. Centennial Park.
  - **$40 million – (Grantees to be determined)**
    To support, on a project-by-project basis, organizational capacity, trail planning and physical improvements to trails in Southeast Michigan – supporting the vision of a completed regional trail system.
  - **$10 million – (Grantee: Community Foundation for Southeast Michigan)**
    To support an endowment fund for regional trail maintenance in Southeast Michigan.
$100 MILLION TO WESTERN NEW YORK

$40 million (Grantee to be determined)
To support the transformation of LaSalle Park into the Ralph C. Wilson, Jr. Centennial Park.

$10 million – (Grantee to be determined)
To support an endowment fund for the Ralph C. Wilson, Jr. Centennial Park.

$40 million – (Grantees to be determined)
To support, on a project-by-project basis, organizational capacity, trail planning and physical improvements to trails in Western New York – supporting the vision of a completed regional trail system.

$10 million – (Grantee to be determined)
To support an endowment fund for regional trail maintenance in Western New York.

2018 TOTAL PROGRAM GRANT COMMITMENTS › $303,651,043

2018 TOTAL MEMBERSHIP, MATCHING GIFT PROGRAM, TRUSTEE DESIGNATED, SPECIAL RECOGNITION AND OTHER GRANTS › $4,334,519
TOTAL PROGRAM GRANT COMMITMENTS TO-DATE (2015-2018)

TOTAL PROGRAM GRANT COMMITMENTS

Livable Communities
- Entrepreneurship & Economic Development
- Nonprofit Support & Innovation
- Parks, Trails & Green Design

Caregivers

Young Adults and Working Families

Children and Youth
- Early Childhood
- Afterschool
- Youth Sports & Recreation

2015 Transitional Legacy Grant Program

<table>
<thead>
<tr>
<th>TOTAL GRANTED</th>
<th># OF GRANTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Livable Communities</td>
<td>$307,490,744</td>
</tr>
<tr>
<td>Caregivers</td>
<td>$22,724,373</td>
</tr>
<tr>
<td>Young Adults and Working Families</td>
<td>$25,690,101</td>
</tr>
<tr>
<td>Children and Youth</td>
<td>$77,792,895</td>
</tr>
<tr>
<td>2015 Transitional Legacy Grant Program</td>
<td>$59,265,000</td>
</tr>
</tbody>
</table>

Grand Total $492,963,113

Total Grant Commitments by Program
- Livable Communities
- Caregivers
- Young Adults and Working Families
- Children and Youth
- Legacy

Total Grant Commitments by Geography
- Western New York $235,187,171.30
- Southeast Michigan $245,070,941.89
- Outside of Geography $12,705,000.00
Total Grant Commitments by Geography

Western New York $235,187,171.30
Southeast Michigan $245,070,941.89
Outside of Geography $12,705,000.00

TRUSTEES

DAVID COLLIGAN, Trustee
EUGENE DRIKER, Life Trustee
W. FRANK FOUNTAIN, Trustee
JEFFREY C. LITTMANN, Chairman & Life Trustee
JERRY MAZURKIEWICZ, Trustee
MARY OWEN, Life Trustee
MARY WILSON, Life Trustee

STAFF

DEBORAH BARNEY, Grants Manager
JAMES BOYLE, Vice President of Programs & Communications
LAVEA BRACHMAN, Vice President of Programs
MARY CONWAY, Receptionist
IAN DANIEL, Controller
CAROL DAVIS, Executive Assistant
MAURA DEWAN, Vice President of Corporate Affairs
SUSAN DUNDON, Program Officer
avery eenigenburg, Learning Officer
DAVID O. EGNER, President & CEO
KIMBERLY FAISON, Program Officer
JANELLE GREENE-TODD, Communications Associate
EBONY JONES, Administrative Assistant
NORAH M. O'BRIEN, Vice President of Administration and Finance
AMY PARTRIDGE, Grants Management Associate
ERIN ROGERS, Accounting Specialist
DONNA SALIVE, Executive Assistant
AMBER SLICHTA, Vice President of Programs
CARLY STRACHAN, Communications Officer
JAMES TIGHE, Director, Parks & Trails Initiative
MALIA XIE, Program Officer